This Annual Report 2020/2021 provides a summary of our organization’s activities, our objectives achieved and our performance indicators.

However, this information can only be viewed as complete if it is read while taking into account one of AVSI Foundation’s prime considerations: staying close and keeping people at the center of our work.

Despite the distance brought about by the Covid-19 pandemic, and as our organization turns 50 in 2022, we continue to remain close and true to our word, walking alongside people in need and supporting them as they write their stories, even in crisis.

It is this immeasurable proximity, that emerges from the photographs chosen to narrate the many numbers in this report, moments that document our approach to humanitarian aid and development projects, and the dynamism of those who play a central role in our business: our project participants, staff, our funders and implementing partners.

John Makoha
Country Representative
Who we are

Created in 1972, AVSI is a non-profit organization which carries out development cooperation and humanitarian aid projects throughout the world.

**Vision**
AVSI works for a world where the person, aware of his/her value and dignity, is the protagonist of his/her own integral development and that of his/her community, even in crisis and emergency contexts.

**Mission**
AVSI implements cooperation projects in various sectors with a preferential focus on education, meaning that the person is accompanied towards self-discovery and recognition that the other person is a resource. Each project is conceived as an instrument to promote this awareness in everyone involved, has in itself a need for communicating and sharing and creates an impact capable of generating a positive change.

**Method**
In project implementation, AVSI uses the following approach:
- To start from the value of the person, who is never defined by the circumstances in which s/he lives.
- To consider the person always in his/her family and community context.
- To do with: accompany and let ourselves be accompanied, recognizing that we all share the same human experience.
- To involve all stakeholders: encourage the participation of beneficiaries, providers, partners, donors, and the private sector.
- To learn from experience and capitalize on the lessons learned.

| 27 | Projects |
| 12 | Local branches |
| 755 | Staff |
| 13,845,412 | Total budget |
| $1,500,000 | Beneficiaries |
| 3,649 | Children supported |
| $21,530 | Donors |

22.78% from private donors
77.22% from public donors
13 government institutions, 7 INGO, 56 NGOs/CBOs, 21 organizations from private sector
Projects, regions

Where AVSI implements its projects

- Central
- Northern
- Eastern
- Western

Total projects 2020/2021: 27
**Numbers**

*Total audited revenue 2019-2020*

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<thead>
<tr>
<th>Year</th>
<th>Income</th>
<th>Expenditure</th>
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<tbody>
<tr>
<td>2019</td>
<td>$13,717,249</td>
<td>$13,926,939</td>
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<tr>
<td>2020</td>
<td>$13,163,518</td>
<td>$13,017,865</td>
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*Total unaudited revenue 2021*

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<tr>
<th>Year</th>
<th>Income</th>
<th>Expenditure</th>
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<tbody>
<tr>
<td>2021</td>
<td>$12,821,776</td>
<td>$12,668,899</td>
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**Quality and transparency**

AVSI project design system conforms to UNI EN ISO 9001:2015 standards for cooperation, aid and development activities in partnership with and on behalf of main institutional, national and international donors.
AVSI Foundation projects are diverse and cut through thematic areas like education, energy, environment, agriculture, livelihood, food security and nutrition, sustainable cities and communities, vocational training and job creation, health and human rights.

**Health**
- 7 Projects

**Livelihood**
- 9 Projects

**Education**
- 4 Projects

**Sustainable cities**
- 2 Projects

**Energy**
- 3 Projects

**Agriculture**
- 2 Projects

**Videos**
- STAY SAFE COVID-19
  - No Means No
  - Education Cannot Wait
  - District Health System Strengthening on Integrated Reproductive Maternal New-born Child, Adolescent Health, HIV and Nutrition services
  - Distance Support Program
COVID-19 Adaptation

Before registering a single case of COVID-19 in its territory, Uganda’s readiness in the prevention of the virus was on high alert due to the infections reported in the East African region. Uganda effected a lockdown on March 30, 2020.

The staff in AVSI adopted working remotely, field activities were adapted to fit within the Ministry of Health guidelines (social distancing, mini groups, hand washing, wearing face masks).

AVSI continued to support districts by actively participating in the District Task Forces and providing surveillance, technical and material support towards COVID-19 prevention.

AVSI provided psychosocial and mental health support to individuals and families in distress, organized community awareness activities in collaboration with our local partners and extended services closer to communities through delivery of home learning packs for school children, boda boda referral ambulance to ensure pregnant mothers and children access health services, and access to anti-retroviral regimen closer to patients.

AVSI management and staff held meetings to communicate the severity and risks of the pandemic worldwide and recommend practices such as social distancing, frequent hand washing, use of hand sanitizers and cleaning of surfaces. Hand sanitizers and face masks were distributed to staff, and additional hand washing points installed at the office to prevent/manage the spread.

Communication platforms such as WhatsApp groups and e-meetings were created to share information regarding COVID-19 (confirmed and suspected cases in the country/communities, their progress) and other relevant updates from the District Task Forces in relation to the refugee settlement and host communities.

Standard Operating Procedures were developed to guide operation of savings groups and nutrition screening within mini-groups of up to five people.

A scenario plan and standard operating procedures were developed for each activity for staff guidance. Coaches and Community-Based Trainers provided support via telephone interactions with participants and regular debriefs.

AVSI continues to accompany people through development. Even in emergency situations, we stand with communities, while restructuring our programs in line with the presidential directives and health guidelines for the safety of the people we are here to serve and for our own safety.

John Makoha, Country Representative, AVSI Foundation in Uganda
AVSI holds education as the overall goal of each cultural, social and economic project and initiative. Education should not be reduced to schooling, training sessions, or information campaigns; instead, to educate means to introduce ourselves and one another to reality, to its meaning and to the value of things, thereby sustaining the individual’s responsible undertaking to better their life and the lives of others.

AVSI envisages to give technical assistance to government departments in charge of education.

How we will succeed

AVSI's intervention in the education sector in Uganda is divided between the formal, informal themes and capacity support.

In the formal zone we will support persons to attend school by training Early Child Development facilitators in the rural areas where childcare centers may not exist, using the already developed training manuals. The manuals provide a set of ideas that facilitators may take from and comfortably fit to their local context, creatively adapting them to their own circumstances and inventing new ones. AVSI will continue to promote child-friendly schools and train teachers to deliver quality secondary, tertiary and BTVO education.

In the informal zone AVSI will support this group through adult literacy activities such as Business and Farmer Field Schools, Village Saving and Loans Associations, Nutrition Peer Education.
The Distance Support Program is a project that creates a special relationship between a child and his or her family in Uganda and a person, a group of friends, a school, a business, or a family in Italy.

In 2021, the Distance Support Program attracted more than 3,300 Italian donors (individuals, families, businesses) who make a significant contribution to the well-being and growth of a child living in a developing country. AVSI translates these donations into different actions: meeting the essential need for food, healthcare, protection, education; proposing literacy courses, vocational training courses, promoting savings and loans groups for parents; starting activities to generate income to boost the skills and abilities of the adults who care for the smallest children.

The Distance Support Program is multi-sectoral in nature, cutting across different sectors like education, nutrition, protection, sustainable cities and communities, health, and also professional training and work creation, livelihood and economic development. Focused and designed based on the child’s need for growth, it also supports development opportunities for the child’s entire community.

By virtue of AVSI’s roots in the local environment and its knowledge of community dynamics, and the generosity of other private and institutional donors, the Distance Support Program’s initiatives has a chance for expansion.

The Distance Support Program is a hallmark of AVSI’s mission: it is founded on the conviction that education is the main driver of a person’s development. This is confirmed by the courses completed by thousands of children who, after being supported for several years, as adults have found their independence, dignified employment and, in turn, have often chosen to support vulnerable children in their communities.

### Results achieved 2020-2021

- **Active Supporters**: 3,342
- **Children Supported**: 3,695

### Age breakdown

- **18 and over**: 987 (27%)
- **13-17 years**: 1,400 (38%)
- **6-12 years**: 1,260 (34%)
- **0-5 years**: 48 (1%)

To watch video click link below

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**Story from the Distance Support Program**
AVSI Foundation is implementing Education Cannot Wait project in Palabek Refugee settlement in Lamwo District. ECW vision is to create a world where no child or young person will have her or his education interrupted because of an emergency or crisis. The project aims to increase the number of children and youth affected by crisis benefiting from access to quality education in Lamwo district.

Objectives:
1. Improved Equitable Access to Inclusive Relevant Learning Opportunities.
2. Improved Delivery of Quality Education and Training.

In pursuance of contributing to the fulfillment of sustainable development goal 4; inclusive and equitable quality education and promote lifelong learning opportunities for all, AVSI will improve learning for at least 13,000 crisis affected children (both refugee and host) attending school in Palabek refugee settlement.

Following infrastructural development for 7 Early childhood development (ECD) facilities and 1 secondary school (covering classrooms, staffrooms, cooking area, storage, and a basic WASH package including latrines, hand washing water points and washrooms for girls). 100% of the targeted pre-primary and secondary schools will have a safe and secure learning space and learners will be guaranteed safe and hygienic learning environment.

Using the double shifting education model and doubling of streams piloted in 3 settlement primary schools, we anticipate to reduce overcrowding and over enrollment from 1:151 for learner classroom ratio to 1:53 and also reduce the teacher learner ratio from 1:71 to 1:53.

Results achieved 2020-2021

- $931,235 Budget
- 15,079 Targeted learners reached and supported to enroll and stay in school
- 224 Teachers trained in special needs education
- 3,522 Girls supported in menstrual hygiene management
- 78 Teachers recruited, trained and salary paid
- 12 Schools with functional referral pathways established
"Ever since Ohide healed, he sings all the time and I even have to stop him from singing in the house so I can rest."

Seven year old Ohide Abondio would leave for school but always return home earlier than the normal school closing hour. He either did not reach school or even when he did, he stayed isolated from his peers. His esteem was low because of his cleft lip and eating was always a disordered scene, something he preferred doing while home.

"His mucus was ever flowing and I used pieces of cloth to constantly wipe his mouth," said Anyesa Abondio, his mother.

When Paula Abalu, AVSI’s community incentive worker identified Ohide during a general community assessment where thirteen other children with cleft lips and other physical impairments were referred for treatment to hospitals in the near districts of Apac and Gulu, the children all under eighteen years of age underwent successful medical surgeries. Ohide’s life came to total transformation when he attained full recovery after four weeks.

Ohide has become generous with his smile and has also made more friends. The stigma he once faced is no more and school became his second favourite place after home.

Anyese, his mother tells the story of her son with confidence and shares her delight with 13 other parents in Palabek whose children can now be seen playing with their peers, a new life they began experiencing after their medical recoveries in 2019.
Building Resilience in Crisis through Education

BRiCE is a four years multi country project (March 2018 – February 2022) funded by the EU DG DEVCO (5,587,375€) implemented by a consortium led by Oxfam IBIS. This cross-border project supports 36,600 children and youth from internally displaced persons, refugee and host communities.

The project will work directly with learners, teachers and communities and strengthen education systems both in South Sudan and Uganda. It will increase children’s emotional stability, life and literacy skills through accelerated education interventions. An adapted curriculum suitable for teachers in crisis contexts will be developed and implemented based on the INEE Teachers in Crisis Contexts package (TiCC) and will contribute to improved quality of education. The project will also contribute to resilience of education systems through multi-stakeholder dialogue and better-quality data collection.

Objectives;
1. Accelerated Learning Program delivered to learners in targeted areas in Uganda and South Sudan.
2. Teachers provided with psycho social support.
3. Teachers’ and educators’ professional development facilitated.
4. Learners provided with psycho social support and skills.
5. Capacity development for education stakeholders on data collection and management, risk mapping and conflict assessment delivered.

Results achieved 2020-2021

- Participants trained in the Vijana Life skills model: 327
- Learners educated through Accelerated Education Program and the Bridging education program: 2,624
- Teachers recruited, trained and salary paid: 38

Budget: €5,587,375
Target reach: 2,500
EQUALS DIGITAL LITERACY PROJECT

EQUALS is a one year (February 2021-January 2022) World Bank funded $120,000 digital literacy project implemented jointly by Trickle Up and AVSI.

The project goal is to improve women’s digital literacy and inclusion for economic empowerment by increasing their agency, ownership and usage of smartphones for livelihoods and access to services. The project is currently working with 214 women from 12 Village Saving and Loans Association in Kamwenge district that are on their upward trajectory out of extreme poverty. The project is testing/piloting two digital literacy delivery approaches which include: animation videos only, and the animation plus. At the end of 12 months of intervention, the outcomes will be measured and compared to determine the most effective arm in delivering digital literacy for women and young girls.

Objectives:
1. Increased women’s access to digital devices.
2. Increased women’s usage of digital devices and livelihood applications.
3. Increased women’s ownership and decision making on the use of digital devices for their livelihoods including access to services and market information.

Results achieved 2020-2021

- **$120,000** Budget
- **3,649** Target reach
- **240** Smart phones procured
- **208** Women enrolled and attend weekly digital animation video trainings
- **240** Solar chargers procured
- **208** Women provided with data bundles during the period of implementation
Why health

This sector has been a central piece of AVSI’s work in Uganda and it remains so, covering the thematic areas of sector capacity support for system strengthening, health service provision under maternal/child health, primary health care, HIV/AIDS and disability.

How we will succeed

Ensuring health, wellbeing and special needs for all is important in building affluent communities. Aware that health requires a strong commitment, AVSI Foundation is keen to work towards reducing inequalities in access and quality of services through increased financing, strengthening the capacity of health workers and providers and paving way for equal access to health needs.
**ALIVE 6**

*District Health System Strengthening on Integrated Reproductive Maternal New-born Child Adolescent Health, HIV and Nutrition services in West Nile, Lamwo and Kiryandongo* (ALIVE 6 Project) is implemented by AVSI with funding support from UNICEF.

The project period is March 2021 to February 2022 with a total budget of Ug Sh 13,140,864,849/= (AVSI contribution Ug sh 2,543,074,847). The project is implemented in close collaboration with Ministry of Health, Regional referral, Districts Health Teams and front line health workers at health facilities and communities including the local leaders. In Refugee settlements, the project is implemented in coordination with Office of the Prime Minister (OPM), UNHCR and other development partners including the Civil Society Organizations.

Through integrated District Health System Strengthening approach these project shall address the critical bottlenecks identified hindering utilization of RMNCAH, HIV and nutrition includes in Reproductive Maternal Neonatal Child and Adolescent Health (RMNCAH), HIV (eMTCT, Paed HIV, Paed TB, Adol Health/HIV), and Nutrition services. The common barriers identified include poor data use by DHMTs for planning, budgeting and implementing, quality of care characterized by limited skills and knowledge of facility health workers, cultural barriers and long distance to nearest health facility. The project will focus on high impact interventions at three levels of service delivery (District, Health facility and community) in an integrated manner.

### Results achieved 2020-2021

- **6,100** Children aged 6-59 months affected by severe acute malnutrition
- **6,462** Children born to women living with HIV/AIDS
- **26,529** Adolescents
- **6,663** Pregnant women living with HIV
- **182,540** Pregnant mothers
- **177,064** New borns

**$3,701,652**

Budget

3,649

Target reach
Trust Fund for Victims

The project targets war victims living with physical disability resulting from landmines, gun shoots, burns, mutilation etc and their families in northern Uganda. The project beneficiaries are those victims who suffered harm between 1st July 2002 and 31st December 2005 as per the TFV mandate of selection criteria. Annual target is 400 direct beneficiaries and their family members who are our indirect beneficiaries.

AVSI works in close collaboration with Gulu Regional Orthopaedic Workshop (GROW) in the planning and implementation of the project. GROW is in Gulu Regional Referral Hospital, Northern Uganda. AVSI has an MoU with GROW with specific roles and responsibilities. AVSI has explored a cheaper and quicker technology (SwissLegs) in limb production. AVSI works with the organization SwissLimbs; a project that started training technologists in GROW in September 2016. The SwissLimbs are lighter and easier to walk on compared to the longstanding ICRC according to our beneficiaries. Since then, more than 2,544 prostheses and orthoses have been produced and delivered project beneficiaries.

Objectives;

1. To increase access to medical rehabilitation to 500 victims of war in the communities in Teso sub-region and northern Uganda by April 2022.

2. To enhance the psychological wellbeing and social inclusion of 500 victims of war in the communities in Teso sub-region and northern Uganda by April 2022.

3. To increase economic opportunities of 500 victims of war in Teso sub-region and northern Uganda by April 2022.

Results achieved 2020-2021

- Beneficiaries provided with economic sustainability support: 663
- Beneficiaries who received psychological counselling services: 369
- Beneficiaries who received medical support: 474

Budget: €345,819

War victims: 500
Strong Minds

The IPT-G project is implemented in collaboration with StrongMinds Uganda. The Group Interpersonal Psychotherapy (IPT-G), is a simple, proven and cost-efficient community-based model to treat depression, anxiety and stress. IPT-G uses a participatory approach, empowering isolated and vulnerable women and men to improve relationships, develop communication and conflict resolution skills and foster lasting support networks.

IPT-G was first tested in Uganda by Johns Hopkins University (JHU) in a randomized controlled trial in 2002 using lay community workers with only a high school education; it was found to be successful. The IPT-G project aims at improving the well-being of refugees and the host community who have been affected by situations of armed conflict in Lamwo District with a focus in the Palabek Refugee Settlement and the host Community of Palabek Ogili and Palabek Kal Sub-counties. The 3-year project that wanes in July 2022 has been operational since August 2019.

Objective;
1. To have participants psycho-educated, screened and treated for depression and anxiety.

$109,928
Budget

7,000
Adult men and women

Results achieved 2020-2021

5,202
Community members psycho educated and screened for depression and anxiety

3,340
Clients treated for depression

74
Peer and community facilitators trained and implemented IPT-G
EnCOMi - Engagement of communities to Maximize Impact against HIV, TB, and Malaria in Acholi Sub-region is implemented by AVSI with funding support from Italian Agency for Development Cooperation.

The project period runs from September 2021 to September 2023 with a total budget of 825,937.60 € (AVSI contribution 371,052.6 €). The project is implemented in close collaboration with University of Pavia, Ministry of Health, Regional referral, Districts Health Teams and Front line health workers at health facilities and communities including the local leaders. In Lamwo (especially refugee settlement), the project is implemented in coordination with Office of the Prime Minister (OPM)/UNHCR in Lamwo district. Through integrated District Health System Strengthening approach these project shall address the critical bottlenecks to maximize the impact against HIV/AIDS, Tuberculosis and Malaria.
Child Help is a project implemented by AVSI Foundation. The project site is at Gulu Regional Orthopaedic Rehabilitation Centre in Gulu Regional Referral Hospital.

Child Help project is a one year project renewed yearly. The total project cost is: 16,796 euro for the year 2021. The project’s goal is to improve the quality of life of persons with Spina bifida and hydrocephalus in Uganda. So far the project has reached 660 children and youths living with hydrocephalus and or spina bifida in northern Uganda. AVSI has a total of 125 children living with SB and 368 living with hydrocephalus. Between 1st January 2021 and 31st August 2021, AVSI served 273 (140 male, 133 female) children living with Spina Bifida and Hydrocephalus.

Objectives;

1. To provide quality rehabilitation services to persons living with Spina bifida and hydrocephalus in Northern Uganda by end of 2021.

2. To contribute to improvement in service delivery and medical care for persons with Spina bifida and hydrocephalus in northern Uganda by the end of 2021.

3. To increase access to information on Spina bifida and hydrocephalus among communities in Northern Uganda by end of 2021.

Results achieved 2020-2021

- Children living with Spina Bifida and Hydrocephalus: 660
- Budget: €16,796
- Children who received neurosurgery or other specialized treatment: 85
- Children and Youth who are able to perform self-catheterization: 11
Agriculture is critical for the transformation of Uganda from a low income to middle income country as stated in the vision 2040. AVSI plans to continue special attention to the smallholders who form the bulk in the lower level of the agricultural value chains (cash crops, horticulture, poultry, livestock, apiary and aquaculture) as well as the big players engaged in profitable and sustainable agribusiness.

How we will succeed

The need for knowledge workers in the agriculture industry is ever increasing and therefore the need for specific and useful sets of skills, willingness to learn and a great attitude.
SAY (Skilling in Agripreneurship for increased Youth Employment) is a four year project funded by the Embassy of the Kingdom of the Netherlands starting November 2020 to November 2024, implemented by AVSI Foundation.

The project contributes to increased agri-skills level and gainful employment of 10,000 youth in the agriculture sector in Uganda and aims to increase agri-skills level and gainful employment of youth in the agriculture sector.

Objectives;
1. Agri-Institutions capacity to skill strengthened.
2. Pre and post-employment support for the youth enhanced.
3. Agribusiness capacity to skill enhanced.
4. Skilling Uganda’s Agriculture Sector Skills Council boosted to support SKY project and skills development.

Results achieved 2020-2021

- **Youth**: 8,000
- **Budget**: €12,891,693
- **€3.8m**: Total income generated by both self and wage employed youth that were trained in the SKY project
- **4,678**: Skilled youth in self-employment
- **4,208**: Youth 14-17 years in secondary schools who attended at least 70% of all planned mind-set change activities
- **22**: Agri-institutions and schools that have demonstrated improved agribusiness training delivery due to SKY project support
AVSI with BeEntrepreneurs APS intends to respond to the challenge caused by inefficient waste management in urban and semi-urban areas of Uganda, and to respond to the missed opportunity to recycle such waste to generate new products.

The partners proposed therefore an intervention aimed to promote the reuse of organic waste coming primarily from urban markets and semi-urban Kampala, Mityana, Mukono and Wakiso in the production of fertilizers and feed to be used in agricultural and animal production in favor of small and medium-sized farmers. AVSI collaborates to this end with the company Marula Proteen Ltd. of Kampala which uses soldier flies’ larvae to transform waste into fertilizers, and with the TechBridge incubator to accelerate the company towards the full supply of its products and services to favor of small farmers.

Objectives:
1. Consolidate, increase and disseminate agricultural products and services deriving from the use of the soldier fly in the recycling of organic waste in collaboration with the innovator Marula Proteen Ltd.
2. To improve the knowledge, production and use of agricultural inputs from the recycling of organic waste among small farmers in urban and semi-urban areas of the Districts of Kampala, Mukono, Wakiso and Mityana.

Results achieved 2020-2021:
- Demonstration plots established: 4
- Farmers trained in soil fertility management, organic farming and use of BSF fertiliser: 180
- Purchase of truck for waste collection: 1

Total Budget: €113,789

Farmers: 155
Fossil fuels are nonrenewable since they draw on infinite resources that will eventually dwindle, becoming very expensive and environmentally damaging.

AVSI collaborated with Absolute Energy-USA to provide access to clean, reliable and affordable electricity. We will continue to collaborate with the private sector to promote renewable energy based on the virtuous energy consumption cycle, with a focus on the productive use of electricity for socio-economic transformation.

How we will succeed

We will provide solar power plants and promote the use of clean energy saving cookstoves.

We will accelerate innovations in more efficient and feasible alternative options of energy.

Sensitize the public on the adoption of renewable energy.
Green Energy for women and youth resilience in Uganda and Kenya

Green Energy for women and youth resilience in Uganda and Kenya is a 2 year 875,162.12 USD African Development Bank under the African Climate Change Fund funded (782,802.12 AfDB and 92,360 Cost share) project implemented by AVSI Foundation in partnership with CIDR Pamiga in Uganda.

The project goal is to support Uganda and Kenya transition to low carbon development and scale up access to climate finance by creating at least 200 new jobs (100 in Uganda) and strengthening 2250 MSMEs (1125 in Uganda) in favor of youth of which 60% young women in the sustainable energy sector with a focus on clean cooking and green mini grids through increased capacities, access to finance and partnership with private sector value chain players. During year one (July 2020-July 2021), the project has focused on creating partnerships with microfinance institutions, sustainable energy companies and in building B2B partnerships between actors in the value chain.

Objective;

1. At least 200 new jobs and 2,050 MSMEs are created or strengthened in favor of youth of which 60% women in the sustainable energy sector with a focus on clean cooking and green mini-grids in Kenya (in Meru County) and Uganda (in Acholi Region and Rakai and Isingiro Districts) through increased capacities, access to finance and partnership with private sector value chain players.

Budget

$875,162

Results achieved 2020-2021

1,274 MSMEs created or strengthened in favour of youth of which 60% are women in the sustainable energy sector.

886 Youth end-users using low carbon and sustainable energy products in Uganda and Kenya.
Promotion of PUE program for rural electrified villages in Uganda

The program is funded by GIZ Uganda. The project cost is 303,804,00 Euros. AVSI will engage with targeted beneficiaries to generate their demand for and ability to pay for electricity. This will create the conditions for a profitable operation by the mini-grid developer, by reducing investment risk due to reduced uncertainty of the demand for electricity enabling both the community and developer to benefit.

Through the PUE approach, targeted beneficiaries will be trained in business skills and will have access to finance. AVSI will also engage Financial Organizations (FOs) and electrical equipment providers in order to increase the supply and capacity to access and afford quality electrical appliances among targeted beneficiaries. Through increased skills, availability of electrical equipment, and improved access to finance, the intervention is expected to address the main constraints to business startup and growth in Uganda (which include; poor business management, lack of finance, and lack of skills), and increases the likelihood to engage in productive business activities.

Objectives;

1. Promote the development of start-ups and the strengthening of existing energy consuming businesses through increased business skills and competencies.
2. Promote the ability to pay for electricity & electrical appliances and/or access to finance by targeted beneficiaries.
3. To increase use of electrical appliances and equipment for targeted beneficiaries.

Results achieved 2020-2021

- Appliances including deepfreezers and juice blenders purchased
- Participants from 21 villages trained in productive use of electricity
- Target reach: 150
To maintain and ensure sustainable growth and stability there is need for social development. AVSI will continue promoting social competencies to enhance people's ability to contribute positive ways in families, schools and community, and make people better citizens especially the at-risk and vulnerable.

**How we will succeed**

AVSI will build upon the success of the previous expertise in social development and adopt the listed key points to succeed:

- Train parents in parenting skills.
- Provide children and youth with appropriate life skills.
- Sensitize people about forms of violence (child labor, domestic violence, substance abuse, sexual abuse and neglect).
- Ensure reported child abuse cases are followed to conclusion.
- Provide access to birth registration.
- Provide psychosocial support and care.
- Empower women to own valuable assets.
- Promote girl child education.
Graduating to Resilience

Graduating to Resilience is a seven year project running from October 2017 - September 2024) funded by USAID’s Office of Food for Peace with a 36.7m USD.

The project is implemented by a consortium led by AVSI Foundation and in partnership with Trickle Up and IMPAQ International. Over the next seven years, the AVSI Consortium will work with 13,200 households that are economically active but chronically unable to meet their basic needs without some form of assistance.

Half of the households will be from the host community and the other half will be from the refugee community, taking into consideration each population’s unique needs. Households will be divided into two Cohorts, allowing for a rigorous evaluation to be carried out by an external evaluation firm. Each Cohort will participate in the project for 30 months. The project’s goal is to graduate extremely poor refugee and Ugandan households in Kamwenge from conditions of food insecurity and fragile livelihoods to self-reliance and resilience.

Objectives;
1. Improve food security and nutrition status of household members.
2. Improve household economic status.
3. Increase resilience of household members and communities.

Results achieved 2020-2021

- 4,630 households have soap and water at a handwashing station
- 3,347 number of men and women in union who earned cash in the past 12 months
- 886 youth end-users using low carbon and sustainable energy products in Uganda and Kenya
- 886 youth end-users using low carbon and sustainable energy products in Uganda and Kenya

Budget

$36,000,000

Target reach

13,829
"I no longer have to wait for a coach or other assistance to know my child’s nutrition status. I check my child’s measurements at any time because I have the screening tape and I know how to use it, so I do it myself."

From the onset of the novel coronavirus in Uganda, the USAID-Graduating to Resilience Activity adopted the use of ‘Family MUAC [Middle Upper Arm Circumference]’ – this approach helps to avoid physical contact with households while providing them with uninterrupted nutrition care services during the pandemic. The Government of Uganda-initiated approach was another opportunity for empowering families to read measurements from the tool and determine the nutrition status of their children without having to reach the health facility or wait for a coach or village health team worker – a reliable and sustainable model for the families adopt the practice. Jenifer Kyosimire has six children. She lives in Bwizi Sub-County in the host community of Rwamwanja Refugee Settlement in South Western Uganda. Like Jenifer, 5,637 other families and households have been taught how to adopt nutrition screening of children from home.

“In 2020 at the inception of the “Family MUAC”; 888 children were screened, with four cases of severe malnutrition identified and referred for care at a health facility. The Activity intends to improve food security and nutrition of households. Besides routine nutrition screening, the Activity coached participants on good nutrition practices like having three meals a day, reinforcing kitchen gardening and cooking demonstrations were some of the hands-on activities the participants were involved in. Securing a healthy community contributes to having productive citizens and improving nutrition facilitates a better livelihood since participants can attend to their income generating activities with rejuvenated energy and resilience. Infant and Young Child Feeding was also emphasized and participants were taught best feeding practices for their children’s growth. By the 30th month, the Activity had registered 14 malnutrition cases and referred them for nutrition and health services. In total 6,389 participants were screened routinely. The Graduating to Resilience Activity is a seven-year program implemented in two cohorts. The first three year period cohort started in 2019 and ended in June 2021. The program’s food security and nutrition sector foresees a resilient community able to identify, monitor and manage malnutrition cases on their own. The Activity has so far graduated 73% (3,504) of the targeted active 4,803 households in cohort one leaving another 23% (1,082) progressing towards graduation.”

– Robinah Nannungi, AVSI Food Security and Nutrition Advisor.
Design and Implementation of a Rural Employment Services Model in the Refugee Host districts

AVSI in partnership with ILO is implementing a rural employment services model in Refugee host districts of the PROSPECTS Program.

The initiative is a 12-month pilot aimed at designing a delivery model of employment services customized to fit the informal employment context and able to address the unique demands of the refugee and host community labour market needs based largely on micro-businesses. The pilot will also seek to strengthen linkages between rural, semi-urban and urban labour markets and build networks with key labour market actors such as employer associations, district local governments as well as training institutions such as technical and vocational schools.

Objectives:
1. Refugee and host community members have improved linkage to the rural, semi-urban and urban labour markets.
2. Refugee and host community members have enhanced employability skills.
3. Local government units, private sector and other actors have increased capacity to provide employment services.

Results achieved 2020-2021

- Number of youths trained through apprenticeship: 1,068
- Number of youths attached for employment: 173
- Number of people profiled for employment matching: 327
- Job centres established: 2

Budget: $347,195

Target reach: 833
Community Independence Initiative-CII

Community Independent Initiative is a global collaborative initiative that seeks to recognize and accelerate indigenous individual and group efforts towards social and economic self-sufficiency.

This initiative is based on 20 years of work in very low-income neighborhoods in the US that recognized and supported self-help efforts in all of the 50 states. CII was started in 2017 to bring the bottom-up approach internationally and is now being demonstrated in Liberia, Colombia, Mexico, Singapore, Uganda, and the Philippines. Under AVSI, CII activities will be implemented for 12 months starting the 1st of May 2021 and ending on the 30th of April 2022.

Objective:

1. To recognize and accelerate indigenous individual and group efforts towards social and economic self-sufficiency.

Results achieved 2020-2021

- Target reach: 100
- Budget: $25,200
- Peer groups formed and networked (5 refugee and 5 host community)
- Participants that have started/maintained/expanded businesses: 100
AVSI Foundation in a consortium with Right to Play, Youth Sport Uganda, Uganda Olympic Committee and UNHCR are implementing a sport for protection intervention - Game Connect project funded by Olympic Refugee Foundation and GIZ with the main objective to improve the psychosocial wellbeing and mental health for refugees and host community members.

The consortium will deliver structured sport for protection activities using a defined curriculum to increase the resilience of 11,696 vulnerable youth and promote a culture of peace and social cohesion between refugees and host community members.

Objectives:
1. Refugee and host community youth have improved skills and capacities to support their psychosocial wellbeing and mental health through improved access to safe sport and apply these in their daily lives.
2. Refugee and host community youth develop strengthened social and support networks through safe sport, including those from diverse backgrounds.
3. District level officials appreciate and advocate for Sports for Protection activities.

Results achieved 2020-2021

- 1,715 Youth with good self-efficacy scores
- 1,715 Youth who have improved skills and capacities to support their psychosocial well-being and mental health

To watch video click link below

Stories from Game Connect
No Means No Program is a six months program funded by No Means No World Wide.

The goal of the program is to create a rape free world and it targets 1,300 girls ages (9-17) and 1,150 boys ages (10-20) from October 2020 to March 2021.

Objectives:
1. To improve verbal and physical skills among youths to help prevent sexual assault and other forms of gender based violence among girls, while reshaping boys’ harmful beliefs around gender and sexuality.
2. To improve network referral system for effective service provision to youths.
3. To have survivors in recovery anonymous (SIRA) beneficiaries with emotional and psychological wellbeing.
4. To conduct research on the impact.

Results achieved 2020-2021

- 1,252 Youths referred for clinical and post gender based violence services
- 1,252 Youths ages 10-20 reached with verbal and physical defensive skills and graduated from the project

Budget: $100,000

Target reach: 22,000
Joan (not real name) is a reserved girl from a family with seven children. At 16 years of age she has encountered many challenges to stay in school.

“On my way to school, a group of boys always mocked me asking who I thought I was to think I will complete my education.”

The disruptive boys often tried to lure her to isolated spaces but she turned them down. Some would occasionally tail her home, something she told her mother about.

“I told mum about the boys and one day she sternly warned them to back off. Only one did as the rest persisted.”

When Joan enrolled into No Means No, a program funded by No Means No Worldwide, she was taught how to skillfully defend herself, how to scream for help and how to lie to her assailants. It did not take long for her to put to use what she had learnt. “One morning on my way to school, two boys hiding by a shrub jumped in front of me, dragging me away. I screamed for help with all my strength, a woman passing by heard my cry and came to my rescue. She scolded the boys and they ran away; they’ve never followed me since.” Joan narrated this ordeal to her mother, who advised her to avoid that path and other abandoned roads for her security.

“My best module was self-defense, I learnt how to kick the knee cap to immobilize attackers so I can flee.”

Through the No Means No program implemented by AVSI, Joan learnt how to skillfully defend herself.

No Means No Worldwide is a global rape prevention organization whose mission is to end sexual violence against women and children.

AVSI is implementing the activities of the program in Bufumbi, Bungokho and Bussola sub counties, in Eastern Uganda to reach 1,300 girls aged 9-17 and 1,700 boys aged 15-20 to improve their verbal and physical skills in preventing sexual assault and other forms of gender-based violence among girls while reshaping boys’ harmful beliefs around gender and sexuality.

Creating awareness among local governments, care givers, other community members,

- Mobilizing target youths in the communities,
- Forming youth groups according to their age units and session delivery,
- Field visits and program assessments.

Improved network referral system.

Mapping referral services available in the community to provide support for post-violence care and holding end of month meetings with instructors, government structures and other gender-based violence prevention service providers.

Hailing survivors in recovery anonymous (SIRA) program beneficiaries with emotional and psychological wellbeing.

Mobilizing youths who have disclosed violence and require support to form SIRA groups by instructors trained in SIRA, drawing SIRA meeting schedules, identifying and verifying safe spaces for meetings and follow up on SIRA beneficiaries.

main donors and partners

Through the No Means No program implemented by AVSI, Joan learnt how to skillfully defend herself.